

For Immediate Release: July 8, 2020

FIRAN TECHNOLOGY GROUP CORPORATION ("FTG" OR "THE CORPORATION") ANNOUNCES SECOND QUARTER 2020 FINANCIAL RESULTS

TORONTO, ONTARIO – (July 8, 2020) – Firan Technology Group Corporation (TSX: FTG) today announced financial results for the second quarter 2020.

- Achieved a book-to-bill ratio in Q2 of 0.97:1
- Ended Q2 2020 with over \$50M in total backlog, of which \$28M is due in Q3 2020
- Generated \$3.0M in cash in Q2 and ended the quarter with \$6.4M in net cash on the balance sheet
- Achieved highest gross margin percentage of 32.3%
- Achieved net income of \$2.0M in the quarter (7.6% of sales)
- Received \$0.8M in Canadian Emergency Wage Subsidy in the quarter
- Received \$3.3M (\$2.4M USD) in loans from the US Paycheck Protection Program (PPP), which can be forgiven in future periods if certain conditions are met
- Subsequent to quarter-end, FTG entered into a new 2 year, \$20M USD committed credit facility on terms similar to the previous agreement

Second Quarter Results: (three months ended May 29, 2020 compared with three months ended May 31, 2019)

•	<u>Q2 2020</u>	Q2 2019
Sales	\$26,822,000	\$32,235,000
Gross Margin	8,674,000	9,717,000
Gross Margin (%)	32.3%	30.1%
Operating Earnings ⁽¹⁾ :	4,313,000	5,388,000
• R&D Investment	1,583,000	1,168,000
R&D Tax Credits	(203,000)	10,000
 Foreign Exchange (Gain) Loss 	(464,000)	140,000
Amortization of Intangibles	97,000	272,000
Net Earnings before Tax	3,300,000	3,798,000
• Income Tax	1,302,000	1,348,000
Non-controlling Interests	(36,000)	(32,000)
Net Earnings After Tax	\$2,034,000	\$2,482,000
Earnings per share		
- basic	\$0.09	\$0.11
- diluted	\$0.08	\$0.10
Press Release 20-010		

Year-to-Date: (six months ended May 29, 2020 compared with six months ended May 31, 2019)

Sales	<u>YTD 2020</u> \$51,360,000	<u>YTD 2019</u> \$57,625,000
Gross Margin	12,634,000	16,471,000
Gross Margin (%)	24.6%	28.6%
Operating Earnings ⁽¹⁾ :	4,555,000	8,706,000
R&D Investment	2,664,000	2,284,000
R&D Tax Credits	(375,000)	(195,000)
Foreign Exchange (Gain) Loss	(415,000)	296,000
Amortization of Intangibles	396,000	543,000
• Impairment of Intangibles	1,145,000	-
Net Earnings before Tax	1,140,000	5,778,000
• Income Tax	1,771,000	2,155,000
Non-controlling Interests	(68,000)	(77,000)
Net (Loss) Earnings After Tax	(\$563,000)	\$3,700,000
(Loss) Earnings per share		
- basic	(\$0.02)	\$0.16
- diluted	(\$0.02)	\$0.15

(1) Operating Earnings is not a measure recognized under International Financial Reporting Standards ("IFRS"). Management believes that this measure is important to many of the Corporation's shareholders, creditors and other stakeholders. The Corporation's method of calculating Operating Earnings may differ from other corporations and accordingly may not be comparable to measures used by other corporations.

Business Highlights

FTG accomplished many goals in Q2 2020 that continue to improve the Corporation and position it for the future, including:

- Received Canadian, US and Chinese government support to offset the impact of COVID-19, in the form of grants, forgivable loans and reduced or delayed tax remittances
- Implemented hiring freeze, wage freeze and new capital spending freeze across FTG to maintain a strong balance sheet during the uncertain times related to the COVID-19 pandemic
- Maintained solid bookings with a 0.97:1 book-to-bill ratio with increasing backlog in the US sites focused more on defense work and decreasing backlog in Canadian and Chinese sites focused more on commercial aerospace programs
- Bookings in Q2 increased by \$1.5M compared to Q1 2020

For FTG, overall sales decreased by \$5.4M or 17% from \$32.2M in Q2 2019 to \$26.8M in Q2 2020. Circuits Fredericksburg contributed \$2.6M in Q2 2020, compared to \$0 last year. Also benefiting Q2 2020 was a \$0.06 weakening of the Canadian dollar versus Q2 last year, which positively impacted sales by approximately \$0.6M, net of the impact of realized losses on FX forward contracts. Negatively impacting sales in Q2 2020 was a \$3M drop in simulator related sales compared to Q2 last year. Simulator related sales vary much more from quarter-to-quarter than other parts of FTG's business and Q2 last year was a very strong quarter for simulator related sales. Chatsworth sales were down over \$3M due in part to lower simulator sales, extended lead time for some components, other supplier issues related to COVID-19 and COVID-19 impact on operations. On a year-to-date basis, sales were \$51.4M compared to \$57.6M for the same period last year. The drop is due to lower Aerospace sales as described below.

The Circuits Segment sales were up \$0.3M, or 2% in Q2 2020 versus Q2 2019. Included in Q2 2020 were sales of \$2.6M from Circuits Fredericksburg, acquired in July, 2019. The Toronto and Chatsworth sites had lower sales and the Joint Venture in China was flat. Year-to-date sales in the Circuits Segment were \$36.1M vs \$34.5M in 2019. Circuits Fredericksburg contributed \$4.7M in 2020. The two North American sites were down similar amounts this year and the Joint Venture was stable.

For the Aerospace Segment, sales in Q2 2020 were \$7.2M compared to \$13.0M in Q2 last year. Simulator related sales were down \$3M in Q2 2020, which impacted all three sites. Simulator revenues are expected to rebound in the second half of 2020 as the backlog in simulator work at the end of Q2 2020 was strong. The Aerospace sites were negatively impacted by extended component lead times, as a result of COVID-19 impacts on the supply chain. Year-to-date 2020, Aerospace Segment sales were down \$7.9M, of which simulator related sales were down \$5M.

Gross margins in Q2 2020 were \$8.7M or 32.3% compared to \$9.7M or 30.1% in Q2 2019. The lower sales impacted the overall margin while strong cost control, the Canadian wage subsidy received and high throughput improved the margin percentage on a year-over-year basis.

Earnings before interest, tax, depreciation and amortization (EBITDA) for FTG for Q2 2020 was \$5.2M compared to \$5.2M in Q2 2019. Again, the strong operating performance resulted in the 19.4% EBITDA margin.

The following table reconciles net earnings to EBITDA⁽²⁾ for the quarter and the trailing 12 months ended May 29, 2020.

	<u>Q2 2020</u>	<u>Trailing 12</u> <u>Months</u>
Net earnings to equity holders of FTG Add:	2,034,000	1,795,000
Interest, accretion	198,000	499,000
Income taxes	1,302,000	3,362,000
Depreciation/Amortization Stock		
Comp./Impairment	1,682,000	7,309,000
EBITDA	\$5,216,000	\$12,965,000

(2) EBITDA are not measures recognized under International Financial Reporting Standards ("IFRS"). Management believes that these measures are important to many of the Corporation's shareholders, creditors and other stakeholders. The Corporation's method of calculating EBITDA may differ from other corporations and accordingly may not be comparable to measures used by other corporations.

Net profit after tax at FTG in Q2 2020 was \$2.0M or \$0.08 per diluted share compared to a net profit of \$2.5M or \$0.10 per diluted share in Q2 2019. Net profit after tax in Q2 2020 was impacted by the lower sales, offset by strong throughput and operating results and the Canadian wage subsidy.

The Circuits Segment net earnings before corporate and interest and other costs was \$3.8M in Q2 2020 compared to \$3.9M in Q2 2019. In Q2 2020, the sales were similar to Q2 2019 while the Circuits Fredericksburg site added approximately \$2.2M in incremental costs in Q2 2020, offset by reduced costs on lower sales in other FTG sites. For the year-to-date, the net earnings before corporate and interest and other costs was \$4.5M compared to \$6.1M in the first 6 month of 2019.

The Aerospace net earnings before corporate and interest and other costs in the quarter was \$0.6M in Q2 2020 versus \$0.7M in Q2 2019. The drop is due primarily to reduced sales from the simulator related market offset by reduced cost across the business. In the first 6 months of 2020, the net earnings before corporate and interest and other costs was (\$1.4M) compared to \$1.2M in the same period last year. Reduced sales impacted earnings and Q1 2020 included \$1.1M cost for impairment of intangible assets.

As at May 29, 2020, the Corporation's net working capital was \$30.0M, compared to \$28.6M at year-end in 2019. The increase is due to higher cash, higher inventories offset by lower accounts receivable. As the existing bank facility agreement was scheduled to expire in November 2020, the outstanding bank debt of \$4.6M pursuant to that facility was classified as current as of May 29, 2020.

Net cash at the end of Q2 2020 was \$6.4M compared to net cash of \$2.2M at the end of 2019.

Subsequent to quarter end, FTG Circuits Fredericksburg had a fire in the production area of the plant. No employees were injured. One piece of equipment was damaged but work-around production processes have been created while that equipment is repaired or replaced. While there was smoke and water damage in significant parts of the building, production resumed within a few days, and building remediation is ongoing.

Also subsequent to the end of Q2 2020, FTG entered into an amended and restated two-year committed credit facility with the same major financial institution, which will expire in July, 2022. The amended credit facility is a US\$20.0 million committed revolving credit facility consisting of a US\$10.0 million operating credit for working capital purposes and a US\$10.0 million term credit to fund capital expenditures. The key terms of this credit facility are comparable to the previous one.

The Corporation will host a live conference call on Thursday July 9, 2020 at 8:30am (Eastern) to discuss the results of Q2 2020.

Anyone wishing to participate in the call should dial 647-427-2311 or 1-866-521-4909 and identify that you are calling to participate in the FTG conference call. The Chairperson is Mr. Brad Bourne. A replay of the call will be available until August 10, 2020 and will be available on the FTG website at www.ftgcorp.com. The number to call for a rebroadcast is 416-621-4642 or 1-800-585-8367, Conference ID 1275227.

ABOUT FIRAN TECHNOLOGY GROUP CORPORATION

FTG is an aerospace and defense electronics product and subsystem supplier to customers around the globe. FTG has two operating units:

FTG Circuits is a manufacturer of high technology, high reliability printed circuit boards. Our customers are leaders in the aviation, defense, and high technology industries. FTG Circuits has operations in Toronto, Ontario, Chatsworth, California, Fredericksburg, Virginia and a joint venture in Tianjin, China.

FTG Aerospace manufactures illuminated cockpit panels, keyboards and sub-assemblies for original equipment manufacturers of aerospace and defense equipment. FTG Aerospace has operations in Toronto, Ontario, Chatsworth, California, Fort Worth, Texas and Tianjin, China.

The Corporation's shares are traded on the Toronto Stock Exchange under the symbol FTG.

FORWARD-LOOKING STATEMENTS

This news release contains certain forward-looking statements. These forward-looking statements are related to, but not limited to, FTG's operations, anticipated financial performance, business prospects and strategies. Forward-looking information typically contains words such as "anticipate", "believe", "expect", "plan" or similar words suggesting future outcomes. Such statements are based on the current expectations of management of the Corporation and inherently involve numerous risks and uncertainties, known and unknown, including economic factors and the Corporation's industry, generally. The preceding list is not exhaustive of all possible factors. Such forward-looking statements are not guarantees of future performance and actual events and results could differ materially from those expressed or implied by forward-looking statements made by the Corporation. The reader is cautioned to consider these and other factors carefully when making decisions with respect to the Corporation and not place undue reliance on forward-looking statements. Other than as may be required by law, FTG disclaims any intention or obligation to update or revise any such forward-looking statements, whether as a result of new information, future events or otherwise.

For further information please contact:

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Additional information can be found at the Corporation's website www.ftgcorp.com

FIRAN TECHNOLOGY GROUP CORPORATION Interim Condensed Consolidated Statements of Financial Position

ASSETS Current assets Cash \$ 14,258 \$ 7.647 Accounts receivable 19,308 21,085 Contract assets 317 432 Inventories 23,284 21,990 Prepaid expenses 1,518 1,770 Non-current assets 58,685 52,924 Plant and equipment, net 14,406 13,830 Right-of-use assets 13,187 - Deferred income tax assets 724 724 Investment tax credits receivable 2,506 3,035 Deferred development costs 218 279 Intangible assets and other assets, net 10,84 2,585 Total assets \$ 90,810 \$ 73,377 LABULTIES AND EQUTIY Current liabilities Current payable and accrued liabilities \$ 16,998 \$ 17,104 Provisions 904 946 Contract liabilities 1,755 - Incent a payable 115 639 Ontract liabilities 1,755 - Incent apyable 11,608 - Deferred incomprehensive loss (1,457) (1,554) Incernet liabilities 1,775 - Incernet liabilities	(Unaudited)	Ι	May 29,	No	vember 30,
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Income tax payable 115 639 Non-current liabilities 28,663 24,321 Bank debt 2,245 - Lease liabilities 11,608 - Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 43,889 25,618 Retained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Share capital Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Current portion of bank debt		5,603		5,416
28,663 24,321 Non-current liabilities 2,245 - Bank debt 2,245 - Lease liabilities 11,608 - Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 43,889 25,618 Retained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 2,218 2,218 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Current portion of lease liabilities		1,755		-
Non-current liabilities 2,245 - Bank debt 2,245 - Lease liabilities 11,608 - Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 43,889 25,618 Retained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Income tax payable		115		639
Bank debt 2,245 - Lease liabilities 11,608 - Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 43,889 25,618 Retained earnings \$ 17,182 17,745 Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 2,218 2,218 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759			28,663		24,321
Lease liabilities 11,608 - Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 43,889 25,618 Retained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Non-current liabilities				
Deferred tax payable 1,373 1,297 Total liabilities 43,889 25,618 Equity 17,182 17,745 Accumulated other comprehensive loss (1,457) (1,554) Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Bank debt		2,245		-
Total liabilities 43,889 25,618 Equity Ketained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Lease liabilities		11,608		-
Equity \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Accumulated other comprehensive loss (1,457) (1,554) Is,725 16,191 Share capital 7 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Deferred tax payable		1,373		1,297
Equity \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Accumulated other comprehensive loss (1,457) (1,554) Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Total liabilities		43,889		25,618
Retained earnings \$ 17,182 \$ 17,745 Accumulated other comprehensive loss (1,457) (1,554) Accumulated other comprehensive loss 15,725 16,191 Share capital 15,725 16,191 Share capital 2,218 2,218 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Equity				
Accumulated other comprehensive loss (1,457) (1,554) 15,725 16,191 Share capital 7 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759		\$	17,182	\$	17,745
15,725 16,191 Share capital 19,663 19,323 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	-		-		(1,554)
Share capital 19,663 19,323 Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	_		. , .		
Common Shares 19,663 19,323 Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Share capital		,		
Preferred Shares 2,218 2,218 Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	*		19.663		19.323
Contributed surplus 8,264 8,933 Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	Preferred Shares				
Total equity attributable to FTG's shareholders 45,870 46,665 Non-controlling interest 1,051 1,094 Total equity 46,921 47,759					-
Non-controlling interest 1,051 1,094 Total equity 46,921 47,759	▲				
Total equity 46,921 47,759					
			· · · · ·		
	Total liabilities and equity	\$	90,810	\$	73,377

Interim Condensed Consolidated Statements of Earnings (loss)

		Three more	nths er	Six months ended						
(Unaudited)	N	May 29,	Ν	4ay 31,	Ν	May 29,	May 31,			
(in thousands of Canadian dollars, except per share amounts)		2020		2019		2020		2019		
Sales	\$	26,822	\$	32,235	\$	51,360	\$	57,625		
Cost of sales										
Cost of sales		16,678		21,659		35,877		39,467		
Depreciation of plant and equipment		1,069		859		2,063		1,687		
Depreciation of right-of-use assets		401		-		786		-		
Total cost of sales		18,148		22,518		38,726		41,154		
Gross margin		8,674		9,717		12,634		16,471		
Expenses										
Selling, general and administrative		4,056		4,119		7,487		7,361		
Research and development costs		1,583		1.168		2,664		2,284		
Recovery (reversal) of investment tax credits, net		(203)		10		(375)		(195)		
Depreciation of plant and equipment		54		40		100		83		
Depreciation of right-of-use assets		13		-		25		-		
Amortization of intangible assets		97		272		396		543		
Interest expense on bank debt, net		57		90		98		167		
Accretion on lease liabilities		141		-		278		-		
Stock based compensation		40		80		91		154		
Foreign exchange (gain) loss		(464)		140		(415)		296		
Impairment of intangible assets		-		-		1,145		-		
Total expenses		5,374		5,919		11,494		10,693		
Earnings before income taxes		3,300		3,798		1,140		5,778		
Current income tax expense		1,261		1,294		1,695		2,071		
Deferred income tax expense		41		54		76		84		
Total income tax expense		1,302		1,348		1,771		2,155		
Net earnings (loss)	\$	1,998	\$	2,450	\$	(631)	\$	3,623		
Attributable to:										
Non-controlling interest	\$	(36)	\$	(32)	\$	(68)	\$	(77)		
Equity holders of FTG	\$	2,034	\$	2,482	\$	(563)	\$	3,700		
Earnings (loss) per share, attributable to the equity holders of FTG										
Basic	\$	0.09	\$	0.11	\$	(0.02)	\$	0.16		
Diluted	\$	0.08	\$	0.10	\$	(0.02)	\$	0.15		

Interim Condensed Consolidated Statements of Comprehensive Income (Loss)

		Three more	nths er	Six months ended						
(Unaudited)	Μ	ay 29,	Ν	/lay 31,	Μ	lay 29,	May 31,			
(in thousands of Canadian dollars)	,	2020		2019		2020		2019		
Net earnings (loss)	\$	1,998	\$	2,450	\$	(631)	\$	3,623		
Other comprehensive earnings (loss) to be reclassified to net ear in subsequent periods:	rnings (loss)									
Change in foreign currency translation adjustments		518		302		766		290		
Change in net unrealized loss on derivative financial		(478)		(1.259)		(860)		(1.225		
designated as cash flow hedges		< <i>/</i>		(1,258)		(860)		(1,325)		
Change in tax impact		120		314		216		331		
		160		(642)		122		(704)		
Total comprehensive income (loss)	\$	2,158	\$	1,808	\$	(509)	\$	2,919		
Attributable to:										
Equity holders of FTG	\$	2,187	\$	1,851	\$	(466)	\$	2,967		
Non-controlling interest	\$	(29)	\$	(43)	\$	(43)	\$	(48)		

Interim Condensed Consolidated Statements of Changes in Equity

Six months ended May 29, 2020	Attributed to the equity holders of FTG													
	Accumulated other Common Preferred Retained Contributed comprehensive									Non-	T . ()			
(Unaudited) (in thousands of Canadian dollars)		ommon shares		eferred hares		tained mings		ntributed surplus	con	loss	Total		trolling terest	Total equity
Balance, November 30, 2019		19,323	\$	2,218		7,745		8,933	¢	(1,554)	\$ 46,665	\$	1,094	\$ 47,759
Net (loss)	φ	17,525	Ψ	2,210	ψı	(563)	φ		Ψ	(1,554)	(563)	ψ	(68)	(631)
Stock-based compensation		-		-		-		91		-	91		-	91
Transfer from contributed surplus to share capital	fo	-						· · ·						
PSU's exercised		760						(760)		-	-		-	-
Common shares repurchase and issue on exercise								(100)						
of PSU's		(420)		-		-		-		-	(420)		-	(420)
Change in foreign currency translation adjustmen		-		-		-		-		741	741		25	766
Change in net unrealized loss on derivative finance instruments designated as cash flow hedges, n														
tax impact		-		-		-		-		(644)	(644)		-	(644)
Balance, May 29, 2020	\$	19,663	\$	2,218	\$ 1	7,182	\$	8,264	\$	(1,457)	\$ 45,870	\$	1,051	\$ 46,921
Six months ended May 31, 2019					Attr	ibuted	to f	he equity k	old	ers of FTG				
Six monuis ended May 51, 2017					лш	Ibuteu	101	ne equity i		ccumulated		•		
									11	Other			Non-	
(Unaudited)	С	ommon	Pr	eferred	Re	tained	C	ontributed	Coi	mprehensive			trolling	Total
(in thousands of Canadian dollars)		shares		hares		mings		surplus		loss	Total		nterest	equity
Balance, November 30, 2018	\$	19.323	\$	2,218		1,687	\$	8,672	\$	(774)	\$ 41,126	\$	1,181	\$ 42,307
Net earnings (loss)		-		-		3,700		-		-	3,700		(77)	3,623
Stock-based compensation		-		-		-		154		-	154		-	154
Change in foreign currency translation adjustmen		-		-		-		-		261	261		29	290
Change in net unrealized loss on derivative finance instruments designated as cash flow hedges	cial													
net of tax impact		-		-		-		-		(994)	(994)		-	(994)
Balance, May 31, 2019	\$	19,323	\$	2,218	\$ 1	5,387	\$	8,826	\$	(1,507)	\$ 44,247	\$	1,133	\$ 45,380

Interim Condensed Consolidated Statements of Cash Flows

		Three more	nths er	nded		Six mont	hs en	ded
(Unaudited)		1ay 29,		Aay 31,	Ν	May 29,	Ν	May 31,
(in thousands of Canadian dollars)		2020		2019		2020		2019
Net inflow (outflow) of cash related to the following:								
Operating activities								
Net earnings (loss)	\$	1,998	\$	2,450	\$	(631)	\$	3,623
Items not affecting cash:								
Stock-based compensation		40		80		91		154
Loss on disposal of plant and equipment		-		(8)		6		(1)
Effect of exchange rates on US dollar debt		145		140		198		126
Depreciation of plant and equipment		1,123		899		2,163		1,770
Depreciation of right-of-use assets		414		-		811		-
Amortization of intangible assets		97		272		396		543
Amortization, other		8		3		11		6
Impairment of intangible assets		-		-		1,145		-
Investment tax credits/deferred income taxes		518		206		605		552
Accretion on lease liabilities		141		-		278		-
Increase in net unrealized loss on derivative financial instruments								
designated as cash flow hedges, net of taxes		711		(652)		425		(702)
Net change in non-cash operating working capital		(781)		(485)		3,241		(4,572)
		4,414		2,905		8,739		1,499
Investing activities								
Additions to plant and equipment		(1,439)		(610)		(2,485)		(1,001)
Recovery (additions) of contract and other costs		43		(1)		49		(19)
		(1,396)		(611)		(2,436)		(1,020)
Net cash flow from (used in) operating and investing activities		3,018		2,294		6,303		479
Financing activities								
Decrease in bank indebtedness		-		(995)		-		-
Proceeds from bank debt		3,309		-		3,309		-
Repayments of bank debt		(535)		(512)		(1,038)		(1,021)
Lease liability payments		(466)		-		(912)		-
Repurchase of common shares on exercise of PSU's		(420)		-		(420)		
		1,888		(1,507)		939		(1,021)
Effects of foreign exchange rate changes on cash flow		(800)		(101)		(631)		(172)
Net increase (decrease) in cash flow		4,106		686		6,611		(714)
Cash, beginning of the period		10,152		3,626		7,647		5,026
Cash, end of period	\$	14,258	\$	4,312	\$	14,258	\$	4,312
Disclosure of cash payments Payment for interest	¢	54	¢	90	¢	109	¢	171
Payment for income taxes	\$ \$	54 138	\$ \$	90 383	\$ \$	1,117	\$ \$	1,122
1 ayments for medine taxes	ዋ	130	φ	202	ዋ	1,11/	φ	1,122