

For Immediate Release: July 11, 2018

## FIRAN TECHNOLOGY GROUP CORPORATION ("FTG" OR "CORPORATION") ANNOUNCES SECOND QUARTER 2018 FINANCIAL RESULTS

TORONTO, ONTARIO – (July 11, 2018) – Firan Technology Group Corporation (TSX:FTG) today announced financial results for the second quarter of 2018.

- Achieved record sales of \$28.9M, an increase of 13% over Q2 2017
- Grew Aerospace segment by 42% over Q2 last year
- Gross margins increased by \$1.5M or 26% over Q2 last year
- Generated cash flow from operations of \$3.6M compared to cash usage of \$0.4M in Q2 2017

"The second quarter of 2018 began to demonstrate the earnings benefits from our acquisitions in 2016", stated Brad Bourne, President and Chief Executive Officer. He added, "While we continued to experience some increased costs in the quarter related to the transition, we also achieved a dramatic improvement in our net earnings and cash flow".

### Second Quarter: (three-months ended June 1, 2018 compared with three-months ended June 2, 2017)

|   | Q2 2018      | Q2 2017      |
|---|--------------|--------------|
| Sales   | \$28,878,000 | \$25,513,000 |
|   |              |              |
| Gross margin  | 7,242,000    | 5,753,000    |
| Gross margin (%)  | 25.1%        | 22.5%        |
| Operating earnings (1):                                       | 3,579,000    | 2,581,000    |
| Net R&D investment  | 1,071,000    | 1,846,000    |
| <ul> <li>Recovery of investment tax credits</li> </ul>        | (211,000)    | (188,000)    |
| Amortization of intangibles                                   | 261,000      | 286,000      |
| <ul> <li>Foreign exchange (gain) loss</li> </ul>              | (104,000)    | (118,000)    |
| Restructuring expense   | 195,000      | _            |
| Earnings before income taxes                                  | 2,367,000    | 755,000      |
| <ul> <li>Current income tax (recovery) expense</li> </ul>     | 22,000       | (41,000)     |
| <ul> <li>Deferred income tax expense</li> </ul>               | 1,039,000    | 691,000      |
| Non-controlling interests                                     | 11,000       | (19,000)     |
| Net earnings, attributable to the equity holders of FTG       | \$1,295,000  | \$124,000    |
| Earnings per share, attributable to the equity holders of FTG |              |              |
| Basic   | \$0.06       | \$0.01       |
| Diluted   | \$0.05       | \$0.01       |

## Year-to-Date: (six-months ended June 1, 2018 compared with six-months ended June 2, 2017)

|   | <b>YTD 2018</b> | <b>YTD 2017</b> |
|---|-----------------|-----------------|
| Sales   | \$56,406,000    | \$52,685,000    |
|   |                 |                 |
| Gross margin  | 12,089,000      | 12,639,000      |
| Gross margin (%)  | 21.4%           | 24.0%           |
|   |                 |                 |
| Operating earnings (1):                                       | 5,140,000       | 5,598,000       |
| <ul> <li>Net R&amp;D investment</li> </ul>                    | 2,221,000       | 3,256,000       |
| <ul> <li>Recovery of investment tax credits</li> </ul>        | (363,000)       | (329,000)       |
| Amortization of intangibles                                   | 517,000         | 567,000         |
| <ul> <li>Foreign exchange (gain) loss</li> </ul>              | (130,000)       | 43,000          |
| Restructuring expense   | 195,000         | <b>-</b> 9      |
| Earnings before income taxes                                  | 2,700,000       | 2,061,000       |
| <ul> <li>Current income tax (recovery) expense</li> </ul>     | 40,000          | (24,000)        |
| <ul> <li>Deferred income tax expense</li> </ul>               | 1,675,000       | 1,179,000       |
| Non-controlling interests                                     | (17,000)        | (18,000)        |
| Net earnings, attributable to the equity holders of FTG       | \$1,002,000     | \$924,000       |
| Earnings per share, attributable to the equity holders of FTG |                 |                 |
| Basic   | \$0.04          | \$0.04          |
| Diluted   | \$0.04          | \$0.04          |

<sup>(1)</sup> Operating earnings is not a measure recognized under International Financial Reporting Standards ("IFRS"). Management believes that this measure is important to many of the Corporation's shareholders, creditors and other stakeholders. The Corporation's method of calculating operating earnings may differ from other corporations and accordingly may not be comparable to measures used by other corporations.

### **Business Highlights**

FTG accomplished many goals in the second quarter of 2018 that continue to improve the Corporation and position it for the future, including:

- Completed C-130 contract with CAE on schedule and on cost
- Renewed contract with Rockwell Collins for Printed Circuit Boards from North American and China facilities
- Won new cursor control device assembly for use on Airbus aircraft already in service
- Achieved sales resulting from the PhotoEtch acquisition of \$1.5M in the quarter compared to \$2.9M in the second quarter of last year and a target of \$1.5M. The PhotoEtch related revenues will ramp up significantly in the second half of 2018 as shipments begin on the KC-46 simulator assembly contract.
- Achieved sales resulting from the Teledyne PCT acquisition of \$5.0M in the quarter compared to \$5.0M in the second quarter of last year and a target of \$4.0M

For FTG, overall sales increased by \$3.4M or 13.2% from \$25.5M in Q2 2017 to \$28.9M in Q2 2018. This increase was experienced by the Aerospace segment and was driven by the shipment of the majority of the C-130 program for CAE from the Aerospace Toronto facility and a ramp up of activity in the Aerospace Chatsworth facility. Offsetting these gains, was the impact of changes in the foreign exchange rates (the Canadian dollar was 6 cents stronger in Q2 this year which translated into a reduction in sales of approximately \$1M).

For the year-to-date period, sales were up \$3.7M or 7.1% due to the items noted above and the one-time revenue recognition of \$5.0M from the C919 program with SAVIC in the first quarter of this year.

Sales in the Circuits segment were down \$0.4M or 2.3% comparing Q2 2018 versus Q2 2017. On a year-to-date basis, Circuits segment sales were down by \$1.7M or 5.3%.

For the Aerospace segment, sales in Q2 2018 were \$12.7M compared to \$8.9M in the same quarter last year resulting in a 41.8% growth rate. Included in the Q2 2018 results are \$1.5M in sales from the acquisition of PhotoEtch and approximately \$4.5M of Teledyne PCT incremental sales. Year-to-date sales were up \$5.4M or 26.1% in the Aerospace segment.

Gross margins in Q2 2018 were up \$1.5M or 25.9% compared to Q2 2017. The benefit of increased sales and the cost savings of closing the Teledyne PCT facility was partially offset by some transition related costs.

Earnings before interest, tax, depreciation and amortization (EBITDA) for FTG for Q2 2018 was \$3.4M and \$8.4M for the trailing twelve months.

The following table reconciles EBITDA<sup>(2)</sup> to the net earnings for Q2 2018 and trailing twelve months.

|                                      |                | Trailing Twelve |
|--------------------------------------|----------------|-----------------|
|                                      | <u>Q2 2018</u> | Months          |
| Net earnings<br>Add:                 | \$1,295,000    | 1,347,000       |
| • Interest                           | 132,000        | 517,000         |
| <ul> <li>Income taxes/ITC</li> </ul> | 850,000        | 2,159,000       |
| Depreciation/Amortization            | 1,144,000      | 4,385,000       |
| EBITDA                               | \$3,421,000    | \$8,408,000     |

<sup>(2)</sup> EBITDA is not a measure recognized under International Financial Reporting Standards ("IFRS"). Management believes that this measure is important to many of the Corporation's shareholders, creditors and other stakeholders. The Corporation's method of calculating EBITDA may differ from other corporations and accordingly may not be comparable to measures used by other corporations.

Net earnings at FTG in Q2 2018 were \$1.3M compared to a net profit of \$0.1M in Q2 2017. Q2 2018 had higher sales and the elimination of the Teledyne PCT facility costs as well as reductions in R&D spending. These improvements were partially offset by some restructuring costs this year.

The Circuits segment net earnings before corporate and interest and other costs was \$2.8M in Q2 2018 compared to \$2.6M in Q2 2017. The Circuits joint venture in China was profitable in Q2 of this year.

The Aerospace segment's net earnings before corporate and interest and other costs was \$0.1M versus (\$1.0M) in Q2 2017. Q2 2017 included operating and transitional costs for the Teledyne PCT facility which was closed during that quarter. FTG Aerospace Tianjin was profitable in Q2 of this year.

As at June 1, 2018, the Corporation's net working capital was \$27.8M, an increase of \$3.4M over 2017 year end. Higher accounts receivables and net bank debt was offset by higher customer deposits.

The Corporation will host a live conference call on Thursday, July 12, 2018 at 8:30 am (EDT) to discuss the results of Q2 2018.

Anyone wishing to participate in the call should dial 647-427-2311 or 1-866-521-4909 and identify that you are calling to participate in the FTG conference call. The Chairperson is Mr. Brad Bourne. A replay of the call will be available until July 26, 2018 and will be available on the FTG website at www.ftgcorp.com. The number to call for a rebroadcast is 416-621-4642 or 1-800-585-8367, pass code 3678495.

#### ABOUT FIRAN TECHNOLOGY GROUP CORPORATION

FTG is an aerospace and defense electronics product and subsystem supplier to customers around the globe. FTG has two operating units:

FTG Circuits is a manufacturer of high technology, high reliability printed circuit boards. Our customers are leaders in the aviation, defense, and high technology industries. FTG Circuits has operations in Toronto, Ontario, Chatsworth, California and a joint venture in Tianjin, China.

FTG Aerospace manufactures illuminated cockpit panels, keyboards and sub-assemblies for original equipment manufacturers of aerospace and defense equipment. FTG Aerospace has operations in Toronto, Ontario, Chatsworth, California, Fort Worth, Texas and Tianjin, China.

The Corporation's shares are traded on the Toronto Stock Exchange under the symbol FTG.

#### FORWARD-LOOKING STATEMENTS

This news release contains certain forward-looking statements. These forward-looking statements are related to, but not limited to, FTG's operations, anticipated financial performance, business prospects and strategies. Forward-looking information typically contains words such as "anticipate", "believe", "expect", "plan" or similar words suggesting future outcomes. Such statements are based on the current expectations of management of the Corporation and inherently involve numerous risks and uncertainties, known and unknown, including economic factors and the Corporation's industry, generally. The preceding list is not exhaustive of all possible factors. Such forward-looking statements are not guarantees of future performance and actual events and results could differ materially from those expressed or implied by forward-looking statements made by the Corporation. The reader is cautioned to consider these and other factors carefully when making decisions with respect to the Corporation and not place undue reliance on forward-looking statements. Other than as may be required by law, FTG disclaims any intention or obligation to update or revise any such forward-looking statements, whether as a result of new information, future events or otherwise.

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Additional information can be found at the Corporation's website www.ftgcorp.com

## FIRAN TECHNOLOGY GROUP CORPORATION

## **Interim Condensed Consolidated Balance Sheets**

| (Unaudited) (in thousands of Canadian dollars)  |  | June 01,<br>2018 | November 3<br>2017 |        |  |
|---|--|------------------|--------------------|--------|--|
| ASSETS  |  | 2010             |                    | 2017   |  |
| Current assets                                  |  |                  |                    |        |  |
| Cash  | \$   | 3,797            | \$                 | 2,752  |  |
| Accounts receivable                             | Ψ  | 19,942           | Ψ                  | 17,983 |  |
| Taxes receivable                                |  | 319              |                    | 209    |  |
| Inventories                                     |  | 25,216           |                    | 25,079 |  |
| Prepaid expenses                                |  | 936              |                    | 1,506  |  |
| Trepara expenses                                |  | 50,210           |                    | 47,529 |  |
| Non-current assets                              |  |                  |                    |        |  |
| Plant and equipment, net                        |  | 11,986           |                    | 12,222 |  |
| Deferred income tax assets                      |  | 394              |                    | 395    |  |
| Investment tax credits receivable               |  | 5,285            |                    | 6,420  |  |
| Deferred development costs                      |  | 269              |                    | 681    |  |
| Intangible assets and other assets, net         |  | 3,454            |                    | 3,768  |  |
| Total assets                                    | \$   | 71,598           | \$                 | 71,015 |  |
| LIABILITIES AND EQUITY                          |  |                  |                    |        |  |
| Current liabilities                             |  |                  |                    |        |  |
| Bank indebtedness                               | \$   | 3,889            | \$                 | 6,444  |  |
| Accounts payable and accrued liabilities        |  | 13,135           |                    | 13,341 |  |
| Provisions                                      |  | 414              |                    | 390    |  |
| Customer deposits                               |  | 3,074            |                    | 1,268  |  |
| Current portion of long-term bank debt          |  | 1,921            |                    | 1,726  |  |
|   |  | 22,433           |                    | 23,169 |  |
| Non-current liabilities                         |  |                  |                    |        |  |
| Long-term bank debt                             |  | 6,283            |                    | 6,040  |  |
| Deferred tax payable                            |  | 1,769            |                    | 1,696  |  |
| Total liabilities                               |  | 30,485           |                    | 30,905 |  |
| Equity  |  |                  |                    |        |  |
| Retained earnings                               | \$   | 9,814            | \$                 | 8,812  |  |
| Accumulated other comprehensive income          |  | 2                |                    | 187    |  |
|   |  | 9,816            |                    | 8,999  |  |
| Share capital                                   |  |                  |                    |        |  |
| Common shares                                   |  | 19,312           |                    | 19,295 |  |
| Preferred shares                                |  | 2,218            |                    | 2,218  |  |
| Contributed surplus                             | Maria Ma | 8,527            |                    | 8,384  |  |
| Total equity attributable to FTG's shareholders |  | 39,873           |                    | 38,896 |  |
| Non-controlling interest                        |  | 1,240            |                    | 1,214  |  |
| Total equity                                    |  | 41,113           |                    | 40,110 |  |
| Total liabilities and equity                    | \$   | 71,598           | \$                 | 71,015 |  |

# FIRAN TECHNOLOGY GROUP CORPORATION Interim Condensed Consolidated Statements of Earnings

|   |    | Three mo | nths er | Six months ended |    |         |          |        |  |  |
|---|----|----------|---------|------------------|----|---------|----------|--------|--|--|
| (Unaudited)   | J  | une 01,  | J       | une 02,          | J  | une 01, | June 02, |        |  |  |
| (in thousands of Canadian dollars, except per share amounts)  |    | 2018     |         | 2017             |    | 2018    |          | 2017   |  |  |
| Sales   | \$ | 28,878   | \$      | 25,513           | \$ | 56,406  | \$       | 52,685 |  |  |
| Cost of sales   |    |          |         |                  |    |         |          |        |  |  |
| Cost of sales   |    | 20,864   |         | 18,937           |    | 42,838  |          | 38,655 |  |  |
| Depreciation of plant and equipment                           |    | 772      |         | 823              |    | 1,479   |          | 1,391  |  |  |
| Total cost of sales   |    | 21,636   |         | 19,760           |    | 44,317  |          | 40,046 |  |  |
| Gross margin  |    | 7,242    |         | 5,753            |    | 12,089  | 77       | 12,639 |  |  |
| Expenses  |    |          |         |                  |    |         |          |        |  |  |
| Selling, general and administrative                           |    | 3,496    |         | 3,008            |    | 6,601   |          | 6,722  |  |  |
| Research and development costs                                |    | 1,126    |         | 1,886            |    | 2,331   |          | 3,366  |  |  |
| Recovery of research and development costs                    |    | (55)     |         | (40)             |    | (110)   |          | (110)  |  |  |
| Recovery of investment tax credits                            |    | (211)    |         | (188)            |    | (363)   |          | (329)  |  |  |
| Depreciation of plant and equipment                           |    | 35       |         | 34               |    | 65      |          | 66     |  |  |
| Amortization of intangible assets                             |    | 261      |         | 286              |    | 517     |          | 567    |  |  |
| Interest expense on short-term debt                           |    | 67       |         | 71               |    | 153     |          | 128    |  |  |
| Interest expense on long-term debt                            |    | 65       |         | 59               |    | 130     |          | 125    |  |  |
| Foreign exchange (gain) loss                                  |    | (104)    |         | (118)            |    | (130)   |          | 43     |  |  |
| Restructuring expenses  |    | 195      |         | <u> </u>         |    | 195     |          | -      |  |  |
| Total expenses  |    | 4,875    |         | 4,998            |    | 9,389   |          | 10,578 |  |  |
| Earnings before income taxes                                  |    | 2,367    |         | 755              |    | 2,700   |          | 2,061  |  |  |
| Current income tax expense                                    |    | 22       |         | (41)             |    | 40      |          | (24)   |  |  |
| Deferred income tax expense                                   |    | 1,039    |         | 691              |    | 1,675   |          | 1,179  |  |  |
| Total income tax expense                                      |    | 1,061    |         | 650              |    | 1,715   |          | 1,155  |  |  |
| Net earnings  | \$ | 1,306    | \$      | 105              | \$ | 985     | \$       | 906    |  |  |
| Attributable to:  |    |          |         |                  |    |         |          |        |  |  |
| Non-controlling interest                                      | \$ | 11       | \$      | (19)             | \$ | (17)    | \$       | (18)   |  |  |
| Equity holders of FTG   | \$ | 1,295    | \$      | 124              |    | 1,002   |          | 924    |  |  |
| Earnings per share, attributable to the equity holders of FTG |    |          |         |                  |    |         |          |        |  |  |
| Basic   | \$ | 0.06     | \$      | 0.01             | \$ | 0.04    | \$       | 0.04   |  |  |
| Diluted   | \$ | 0.05     | \$      | 0.01             | \$ | 0.04    | \$       | 0.04   |  |  |

# FIRAN TECHNOLOGY GROUP CORPORATION Interim Condensed Consolidated Statements of Comprehensive Income

|   |    | Three mor       | nths en | ded             | Six months ended |                 |    |                 |  |  |  |
|---|----|-----------------|---------|-----------------|------------------|-----------------|----|-----------------|--|--|--|
| (Unaudited) (in thousands of Canadian dollars)  Net earnings  |    | une 01,<br>2018 |         | ine 02,<br>2017 |                  | ine 01,<br>2018 | J  | une 02,<br>2017 |  |  |  |
|   |    | 1,306           | \$      | 105             | \$               | 985             | \$ | 906             |  |  |  |
| Other comprehensive income (loss) to be reclassified to net earnings in subsequent periods:         |    |                 |         |                 |                  |                 |    |                 |  |  |  |
| Foreign currency translation adjustments  Net unrealized (loss) on derivative financial instruments |    | 68              |         | 300             |                  | (44)            |    | 813             |  |  |  |
| designated as cash flow hedges  |    | (367)           |         | (226)           |                  | (131)           |    | (1,144)         |  |  |  |
| Tax impact  |    | 92              |         | 57              |                  | 33              |    | 286             |  |  |  |
|   |    | (207)           |         | 131             |                  | (142)           |    | (45)            |  |  |  |
| Total comprehensive income  | \$ | 1,099           | \$      | 236             | \$               | 843             | \$ | 861             |  |  |  |
| Attributable to:  |    |                 |         |                 |                  |                 |    |                 |  |  |  |
| Equity holders of FTG   | \$ | 1,095           | \$      | 202             | \$               | 817             | \$ | 847             |  |  |  |
| Non-controlling interest  | \$ | 4               | \$      | 34              | \$               | 26              | \$ | 14              |  |  |  |

## FIRAN TECHNOLOGY GROUP CORPORATION

## Interim Condensed Consolidated Statements of Changes in Equity

| Six months ended June 01, 2018                 | Attributed to the equity holders of FTG |    |         |  |         |       |             |  |          |                                 |       |              |           |
|--|---|----|---------|--|---------|-------|-------------|--|----------|---------------------------------|-------|--------------|-----------|
| (Unaudited) (in thousands of Canadian dollars) |   |    |         | Retained Contributed C<br>Earnings Surplus |         |       | Ot<br>Compr | nulated<br>her<br>ehensive<br>e (Loss) | Total    | Non-<br>controlling<br>interest |       | Total equity |           |
| Balance, November 30, 2017                     | \$ 19 <b>.</b> 295                      | s  | 2,218   | \$ 8                                       | ,812    | s     | 8,384       | \$                                     | 187      | \$ 38,896                       | S     | 1,214        | \$ 40,110 |
| Net earnings                                   |   | •  |         |  | ,002    |       | -           |  | -        | 1,002                           | 71000 | (17)         | 985       |
| Stock-based compensation                       | _                                       |    | _       |  | -       |       | 148         |  | -        | 148                             |       | -            | 148       |
| Common shares issued on exercise of            |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| share options and PSU's                        | 17                                      |    | _       |  | -       |       | (5)         |  | -        | 12                              |       | -            | 12        |
| Foreign currency translation adjustments       | =                                       |    | _       |  | -       |       | - '         |  | (87)     | (87)                            |       | 43           | (44)      |
| Net unrealized (loss) on derivative financial  |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| instruments designated as cash flow hedge      | es,                                     |    |         |  |         |       |             |  |          |                                 |       |              |           |
| net of tax impact                              | -                                       |    | -       |  | _       |       | -           |  | (98)     | (98)                            |       | -            | (98)      |
| Balance, June 01, 2018                         | \$ 19,312                               | \$ | 2,218   | \$ 9                                       | ,814    | \$    | 8,527       | \$                                     | 2        | \$ 39,873                       | \$    | 1,240        | \$ 41,113 |
|  |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| Six months ended June 02, 2017                 |   |    |         | Attrib                                     | outed 1 | to th | ne equity l |  |          |                                 |       |              |           |
|  |   |    |         |  |         |       |             | -,                                     | mulated  |                                 |       |              |           |
|  |   | _  |         | -  |         |       |             |  | ther     |                                 |       | Non-         | m . 1     |
|  | Common                                  |    | eferred |  | ined    |       | ntributed   |  |          | m I                             |       | ntrolling    | Total     |
| (in thousands of Canadian dollars)             | Shares                                  | S  | hares   | Earn                                       | nings   | 2     | Surplus     | Incom                                  | e (Loss) | Total                           | 1     | nterest      | equity    |
| Balance, November 30, 2016                     | \$ 19,051                               | \$ | 2,218   | \$ 7                                       | ,543    | \$    | 8,381       | \$                                     | 443      | \$ 37,636                       | \$    | 443          | \$ 38,079 |
| Net earnings                                   | -                                       | *  | -,-10   | •  | 924     | -     | -           | -                                      | -        | 924                             |       | (18)         | 906       |
| Stock-based compensation                       | -                                       |    | -       |  | -       |       | 24          |  | -        | 24                              |       | -            | 24        |
| Common shares issued on exercise of            |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| share options and PSU's                        | 148                                     |    | _       |  | -       |       | (142)       |  | -        | 6                               |       | -            | 6         |
| Foreign currency translation adjustments       | -                                       |    | -       |  | _       |       | -           |  | 781      | 781                             |       | 32           | 813       |
| Net unrealized (loss) on derivative financial  |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| instruments designated as cash flow            |   |    |         |  |         |       |             |  |          |                                 |       |              |           |
| net of tax impact                              | -                                       |    | _       |  |         |       | -           |  | (858)    | (858)                           |       | -            | (858)     |
| Contribution from non-controlling interest     | -                                       |    | _       |  | 2       |       | _           |  | -        | -                               |       | 824          | 824       |
| Balance, June 02, 2017                         | \$ 19,199                               | \$ | 2,218   | \$ 8                                       | ,467    | \$    | 8,263       | \$                                     | 366      | \$ 38,513                       | \$    | 1,281        | \$ 39,794 |

## FIRAN TECHNOLOGY GROUP CORPORATION Interim Condensed Consolidated Statements of Cash Flows

|   |    | Three mor | iths en | Six months ended |    |         |          |         |  |
|---|----|-----------|---------|------------------|----|---------|----------|---------|--|
| (Unaudited)   | Jı | ine 01,   | Ju      | ine 02,          | J  | une 01, | June 02, |         |  |
| (in thousands of Canadian dollars)                        |    | 2018      |         | 2017             |    | 2018    |          | 2017    |  |
| Net inflow (outflow) of cash related to the following:    |    |           |         |                  |    |         |          |         |  |
| Operating activities                                      |    |           |         |                  |    |         |          |         |  |
| Net earnings  | \$ | 1,306     | \$      | 105              | \$ | 985     | \$       | 906     |  |
| Items not affecting cash:                                 |    |           |         |                  |    |         |          |         |  |
| Non-controlling interest share of net loss (earnings)     |    | (11)      |         | 19               |    | 17      |          | 18      |  |
| Stock-based compensation                                  |    | 74        |         | 24               |    | 148     |          | 24      |  |
| (Gain) on disposal of plant and equipment                 |    | -         |         | (15)             |    | =       |          | (18)    |  |
| Effect of exchange rates on US dollar debt                |    | 68        |         | 84               |    | 70      |          | 65      |  |
| Depreciation of plant and equipment                       |    | 806       |         | 857              |    | 1,543   |          | 1,457   |  |
| Amortization of intangible assets                         |    | 261       |         | 286              |    | 517     |          | 567     |  |
| Amortization of deferred financing costs                  |    | 3         |         | 3                |    | 6       |          | 6       |  |
| Deferred income tax expense                               |    | 947       |         | 633              |    | 1,572   |          | 1,111   |  |
| Investment tax credits (recovery)                         |    | (211)     |         | (188)            |    | (363)   |          | (329)   |  |
| Decrease in net unrealized gain on derivative             |    |           |         |                  |    |         |          |         |  |
| financial instruments designated as cash flow             |    |           |         |                  |    |         |          |         |  |
| hedges  |    | (229)     |         | (170)            |    | (264)   |          | (201)   |  |
| Net change in non-cash operating working capital          |    | 1,031     |         | 594              |    | (22)    |          | 400     |  |
|   |    | 4,045     |         | 2,232            |    | 4,209   |          | 4,006   |  |
| Investing activities                                      |    |           |         |                  |    |         | -0.000   |         |  |
| Additions to plant and equipment                          |    | (414)     |         | (2,594)          |    | (1,206) |          | (3,487) |  |
| Recovery (additions) of deferred development costs, other |    | (67)      |         | (19)             |    | 221     |          | 116     |  |
| Proceeds from disposal of plant and equipment             |    | -         |         | 15               |    | -       |          | 18      |  |
|   |    | (481)     |         | (2,598)          |    | (985)   |          | (3,353) |  |
| Net cash flow from operating and investing activities     |    | 3,564     |         | (366)            |    | 3,224   |          | 653     |  |
| Financing activities                                      |    |           |         |                  |    |         |          |         |  |
| (Decrease) increase in bank indebtedness                  |    | (1,912)   |         | 1,399            |    | (2,555) |          | (231)   |  |
| Proceeds from long-term bank debt                         |    | -         |         | -                |    | 1,289   |          | -       |  |
| Repayments of long-term bank debt                         |    | (491)     |         | (395)            |    | (927)   |          | (782)   |  |
| Funding from non-controlling interest                     |    | -         |         | -                |    | -       |          | 824     |  |
| Proceeds from issue of Common shares                      |    |           |         | 3                |    | 12      |          | 6       |  |
|   |    | (2,403)   |         | 1,007            |    | (2,181) |          | (183)   |  |
| Effects of foreign exchange rate changes on cash flow     |    | (3)       |         | 194              |    | 2       |          | 14      |  |
| Net increase in cash flow                                 |    | 1,158     |         | 835              |    | 1,045   |          | 484     |  |
| Cash, beginning of the period                             |    | 2,639     |         | 2,801            |    | 2,752   |          | 3,152   |  |
| Cash, end of period                                       | \$ | 3,797     | \$      | 3,636            |    | 3,797   | \$       | 3,636   |  |
| Disclosure of cash payments                               |    |           |         |                  |    |         |          |         |  |
| Payment for interest                                      | \$ | 144       | \$      | 130              | \$ | 300     | \$       | 259     |  |
| Payments for income taxes                                 | \$ | 6         | \$      | -                | \$ | 13      | \$       | 4       |  |